# **PGG Wrightson Limited**

# Briefing on trading results Six months to 31 December 2007



#### **Overview**

- Results from operating activities (EBIT) under IFRS up from \$23.5m to \$48.3m
- Excellent result with improvement in most areas, in spite of challenges in operating environment
- Benefits emerging from recent investments
- NZ Farming Systems Uruguay initiative successful and a positive contributor
- Interim dividend increased to 5 cps
- Continued investment in targeted areas

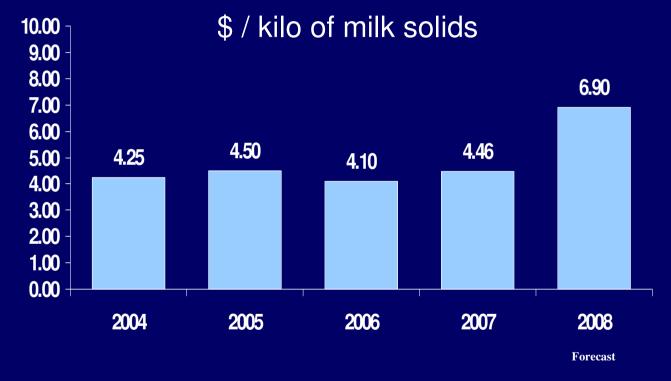


#### **Operating Conditions**

- Dairy boom positive influence
- Sheep farm returns low
- Continuous improvement generating positive results in Real Estate, Rural Supplies, Fruitfed Supplies and South America
- NZFSU investment benefiting from dairy boom
- Weather challenges previous Australian drought and dry summer in NZ and South America



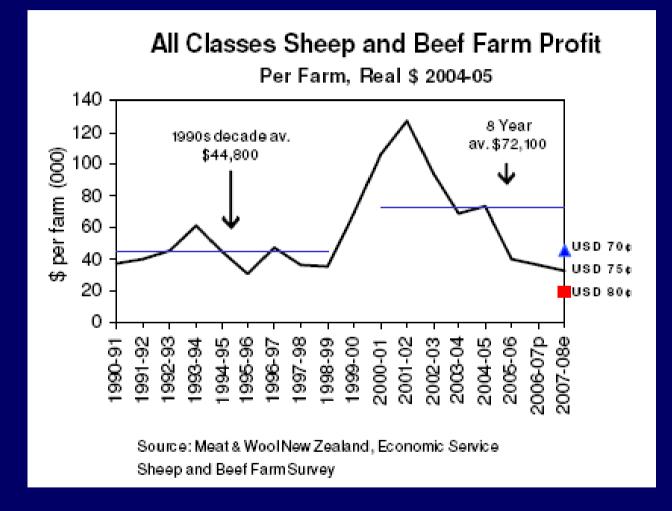
# **Farm returns – Dairy**



**Source: Fonterra Co-operative Group** 



### Farm returns – Sheep





# Financial Overview – Profitability\*\*

|   | Dec 2007<br>\$m | Dec 2006<br>\$m |
|---|-----------------|-----------------|
| Operating revenue                           | 609.2           | 523.1           |
| Results from Operating<br>Activities (EBIT) | 48.3            | 23.5*           |
| NOPBT                                       | 37.7            | 14.1            |
| Non operating income                        | 5.4             | 10.3            |
| Associate earnings                          | 1.4             | 0.7             |
| NPAT  | 34.6            | 20.6            |

\* Excludes gain on farm sales of \$2.15m reported under GAAP last year in EBITA – now included in non-operating income

\*\*Accounts prepared for the first time under IFRS – this incorporates accrual of NZFSU performance fee



# Financial Overview – Balance Sheet

|                         | Dec 2007   | Dec 2006   |
|-------------------------|------------|------------|
|                         | \$m        | \$m        |
| Net Finance Receivables | 174        | 95         |
| Other Net Assets        | <u>731</u> | <u>681</u> |
|                         | <u>905</u> | <u>775</u> |
| Equity                  | 445        | 416        |
| Debt – Finance Company  | 124        | 53         |
| Debt – Rest of Group    | <u>336</u> | <u>307</u> |
|                         | 905        | 776        |

Group debt increase reflects finance company equity, acquisitions, NZFSU second call (\$9m) and rights issue (\$13.5m) – Finance Company debt reflects asset growth in this business

Net assets growth is investment in NZFSU and acquisitions

Equity strengthened by introduction of Distribution Plan



# Financial Overview – Cashflow

|                      | <b>Dec 2007</b> | Dec 2006   |
|----------------------|-----------------|------------|
|                      | <b>\$m</b>      | <b>\$m</b> |
| Operating cash flows | (41.8)          | (36.7)     |
| Investing cash flows | (47.5)          | (50.3)     |
| Financing cash flows | (65.6)          | (19.6)     |
| Net decrease         | (154.8)         | (106.6)    |

Operating cash flows reflect H1 working capital requirements Investing cash flows reflect NZFSU shares acquired and acquisitions Financing cash flows reflect movement in finance assets and liabilities and dividends paid



#### Dividend

- Interim dividend increased from 4 to 5 cents per share
- Paid as bonus issue under Distribution Plan commenced in 07
- 44% (\$10 m) of 07 final dividend reinvested by shareholders in the form of shares



#### **Business Group Profitability**

|  | Dec 2007<br>\$m | Dec 2006<br>\$m |
|--|-----------------|-----------------|
| Rural Services                           | 14.6            | 12.2            |
| Financial Services                       | 23.2*           | 8.7             |
| Technology Services                      | 10.1            | 11.0**          |
| Overheads                                | (8.6)           | (8.4)           |
| NZFSU share appreciation                 | 9.0             | -               |
| Results from operating activities (EBIT) | 48.3            | 23.5            |

\*Includes \$11.9m for anticipated NZFSU performance fee based on \$1.50 share price

\*\* Excludes gains from farm operations in Uruguay of \$2.15m which had been included last year under GAAP



## **Rural Services**

#### EBIT of \$14.6m (2006 \$12.2m + 20%)

- Livestock
  - Sheep values hit by dry conditions, competition for finishing land and low confidence levels
  - Poor sheep returns negatively affect farmers and PGW
  - Cattle tallies also reduced as farmers retain dairy cattle
  - Benefits from rise in dairy stock values partially offset these issues
- Wool
  - Bales sold reduced as high NZ\$ affects returns
  - Ongoing focus seeing improvement in cost of logistics



## **Rural Services**

#### EBIT of \$14.6m (2006 \$12.2m + 20%)

- Rural Supplies / Fruitfed
  - Restructured management
  - Drive into dairy
  - Strong recovery- sales up in a range of categories
  - Strong first half in Fruitfed
- Irrigation & Pumping
  - Dry weather driving higher sales
- Districts
  - Strengthened District Management
  - Continued improvement anticipated



#### **Financial Services**

#### EBIT of \$23.2m (2006 \$8.7m + 167%)

- Funds Management
  - Full six months contribution from NZFSU very positive
  - NZFSU performance fee of \$11.9m
- Finance
  - 14% growth in 6 months in loan book, to \$460m
  - Strengthened funding base:
    - 3% growth in deposits to \$285m
    - Reinvestment held at high levels in tough conditions
    - Increased bank lines from \$120m to \$180m
    - Other funding options being developed
  - Further new product development (livestock leasing)
  - Lending margins continue to tighten especially as industry liquidity issues pressure cost of funds
  - Previous December half benefited from reduction in provisions not repeated this year (\$0.6m)



#### **Financial Services**

#### EBIT of \$23.2m (2006 \$8.7m + 167%)

- Insurance
  - Steady contribution from ongoing development of JV
- Real Estate
  - Revenue up 43%
  - Operating earnings up 61%
  - Continued growth from expansion, business development and strong rural market
  - Growth in market share in most areas and sectors
- Excluding NZFSU performance fee and writeback of provisions in the Dec 06 half-year, EBIT would be \$10.2m (+26%) driven by:
  - new funds management revenues
  - real estate growth



# **Technology Services**

#### EBIT of \$10.1m (2006 \$11.0m -9%)

- Agriculture New Zealand
  - Driver in overall reduction
  - Down from strong previous period which benefited from chemical handling compliance requirements
- Seeds
  - Keen demand for NZ proprietaries and exports, offsetting impact of Australian drought
- South America
  - Benefit from market growth
  - Good contribution from Alfalfares and AgarCross acquisitions
- Agrifeeds
  - Molasses sales grow with drive for dairy production
  - Sale of terminal facilities to focus on core business and reduce logistics costs
  - Acquisition of 4 Seasons business successful



### **NZ Farming Systems Uruguay**

#### MANAGEMENT CONTRACTS

- Performance fee \$11.9m based on share price growth and distributions
  - Based on share price of \$1.50
  - Paid in July option of taking shares or cash by mutual agreement
  - NPAT impact \$8m
- Total funds under management increase with further raising of \$112m
- Launched in time for dairy price boom accelerated land acquisition programme
- Listed in December 07 in NZX 50

#### INVESTMENT

• Gain on 11% shareholding (26.9m shares) of \$9m



### Key initiatives Rural Services

- Livestock
  - Ongoing focus in maintaining our number 1 position in dairy
  - Tight cost control in difficult environment with rep numbers being managed
  - Targeted investment in certain areas to strengthen network
  - Development of Australian operations investing in new GM for Australia
  - Supportive of initiatives to strengthen the meat industry for farmer benefit



### Key initiatives Rural Services

- Wool
  - Ongoing focus on operational improvement very strong:
    - Launch of bale dumping project
    - Dunedin property and store rationalisation
  - NZ Merino continues to perform well as a successful model
  - Support of industry initiatives
- Rural Supplies / Fruitfed
  - New operating structure and associated appointments
  - Sales drive and margin management
  - Dairy sector focus
  - Customer service options (eg handheld technology trial)



### Key initiatives Financial Services

- Finance
  - Low documentation and Livestock Leasing products
  - Deposit campaign investment renewal rates maintained
  - Increased bank funding lines from \$120 to \$180m
  - Other funding options in development
- Real Estate
  - Three new offices in Australia
  - Continued expansion in residential and lifestyle sectors
  - International marketing connections
- Insurance
  - Several lead generation programmes implemented
- Funds Management
  - Further capital raising of \$112m for NZFSU
  - Listed NZFSU in NZX50



### Key initiatives Technology Services

- South America
  - Expanded ACA relationship
  - Identified further acquisition opportunities (in progress)
- Australia
  - AusWest acquisition integration well progressed
  - Invested in new warehouse facilities to support growth
- Seed and Grain
  - Crop and Food JV
  - Research collaborations continue to develop
  - New products launched
  - Drive into dairy and demonstration farm collaboration



#### Key initiatives Technology Services

- Agri-feeds
  - 4 Seasons Molasses acquisition
  - Sale of terminals and restructured logistics
  - Focus on demand increase in dairy sector
- Agriculture New Zealand
  - Positioned for regulatory developments
  - Work with NZFSU on training for farm workers



#### Outlook

- Business continues to execute well
- Staff morale and confidence strong
- Investment ongoing internally and via acquisitions
- Benefits will flow progressively
- Trading conditions mixed and challenging overall:
  - High NZ dollar affects returns
  - Dairy commodity prices remain strong
  - Sheep farming at low ebb
  - Horticulture incomes under pressure



## **Outlook (cont)**

- Supportive of change in sheep meat sector
- Earnings weighted to H2, especially Livestock and Seeds - focus on Dairy will support earnings
- On track to achieve forecast range

